

Comment Letter #94



10.18.22

Mr. Ian MacMillan
Assistant Deputy Executive Officer
South Coast Air Quality Management District
21865 Copley Drive
Diamond Bar, CA 91765

Via email

Re: BizFed Comments on the SCAQMD Revised Draft 2022 Air Quality Management Plan

Dear Mr. MacMillan:

We are contacting you on behalf of BizFed, the Los Angeles County Business Federation. We are an alliance of over 220 business organizations who represent over 410,000 employers in Los Angeles County, including large and small businesses from a wide range of industries throughout the South Coast Air Basin (SCAB). We are writing to comment on the appendices to the South Coast Air Quality Management District (SCAQMD or District) Draft 2022 Air Quality Management Plan (AQMP or Plan). Many of the businesses we represent have or will be writing their own individual comment letters that specifically address the impacts to their industries. Our comments address the impacts to the business community as a whole and include overarching concerns of our diverse membership.

We would like to thank the District for its tireless work improving air quality in the SCAB. Like you, we desire to see continued emissions reduction while maintaining the region's economic vitality. We appreciate the staff and Board's diligence in bringing diverse groups to the table to map out the most effective AQMP as possible.

The 2022 AQMP is a regional blueprint for achieving the 2015 national ambient air quality standards (NAAQS) for ground level ozone of 70 parts per billion (ppb).¹ The District faces unique challenges in achieving the 2015 NAAQS for ground level ozone, including unique topography and meteorology, as well as sources of significant ozone pollution for which the District has limited control authority, such as mobile source emissions. Additionally, climate change is playing a significant role in ozone production. Higher temperatures produce more biogenic and evaporative VOC emissions and result in greater risk of wildfire emissions that contribute to ozone formation. Additionally, climate change is resulting in higher temperatures in spring and fall, resulting in longer ozone formation seasons. The 2022 AQMP projected emissions must consider the increased ozone resulting from climate change.

On September 2, 2022, the District released the Revised Draft 2022 AQMP.² The Draft Socioeconomic Report for the Revised Draft AQMP (Socioeconomic Report) was subsequently released on October 1, 2022.³ The 2022 AQMP relies on a significant transition to zero emission (ZE) technologies. BizFed notes that historically, SCAQMD has remained neutral on fuel and technology in rulemakings to allow compliance flexibility and achievement of emission reductions at a more reasonable cost. BizFed strongly recommends that the 2022 AQMP include a technology and fuel neutral policy.

¹ 2015 Revision to 2008 Ozone NAAQS. Available at: <https://www.federalregister.gov/documents/2015/10/26/2015-26594/national-ambient-air-quality-standards-for-ozone>

² 2022 Revised Draft AQMP. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/air-quality-management-plans/2022-air-quality-management-plan/revise-draft-2022-aqmp/revise-draft-2022-aqmp.pdf?sfvrsn=4>

³ 2022 Draft AQMP Socioeconomic Report. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/draft-socioeconomic-report.pdf?sfvrsn=4>

BizFed offers the following comments on the Revised Draft 2022 AQMP.

- 1. SCAQMD is proposing a number of control measures which require electrification of equipment. SCAQMD must evaluate whether the electrical grid will have the infrastructure and grid capacity needed to support this widespread electrification proposal.**

The focus of the majority of the 2022 AQMP control measures is on deployment of ZE technologies, most of which would involve electrification.⁴ Given this policy dependence on electrification, stakeholders expect that policy makers will have some basis for anticipating that widespread electrification will be a viable pathway. But neither SCAQMD or the California Air Resources Board (CARB) has actually considered whether our electric grid will have sufficient generation, transmission or distribution infrastructure to support the numerous proposed control measures which would depend on ready and abundant access to electricity.

Over the past few years, California has experienced multiple electricity outages. In the Preliminary Root Cause Analysis on the electricity outages caused by the 2020 heatwave, the California Independent System Operator (CAISO), California Public Utilities Commission (CPUC), and the California Energy Commission (CEC) concluded...⁵

In transitioning to a reliable, clean, and affordable resource mix resource planning targets have not kept pace to lead to sufficient resources that can meet demand.

The 2021 Proclamation of a State of Emergency ordered that all energy agencies act immediately to achieve energy stability, including accelerated plans for construction, procurement, and deployment of new clean energy and storage projects to mitigate the risk of capacity shortages.⁶ The proclamation stated:

...there is insufficient time or supply to install new energy storage or zero-carbon energy projects to address the immediate shortfall of up to 3,500 megawatts during extreme weather events that is now projected for this summer... it is already too late, under normal procedures, to bring additional sources of energy online in time to address the previously unforeseen shortfall of up to 5,000 megawatts that is now projected for the summer of 2022.

As discussed in our letter dated July 22, 2022, California energy officials now estimate a continuing gap between energy demand and supply as follows:

⁴ SCAQMD 2022 Revised Draft AQMP, Appendix IV, Stationary and Mobile Source Control Measures. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/air-quality-management-plans/2022-air-quality-management-plan/revised-draft-2022-aqmp/revised-draft-2022-aqmp-appendix-iv-a.pdf?sfvrsn=6>.

⁵ CAISO, CPUC, CEC Preliminary Root Cause Analysis, Mid-August 2020 Heat Storm. Available at: <http://www.caiso.com/Documents/Preliminary-Root-Cause-Analysis-Rotating-Outages-August-2020.pdf>

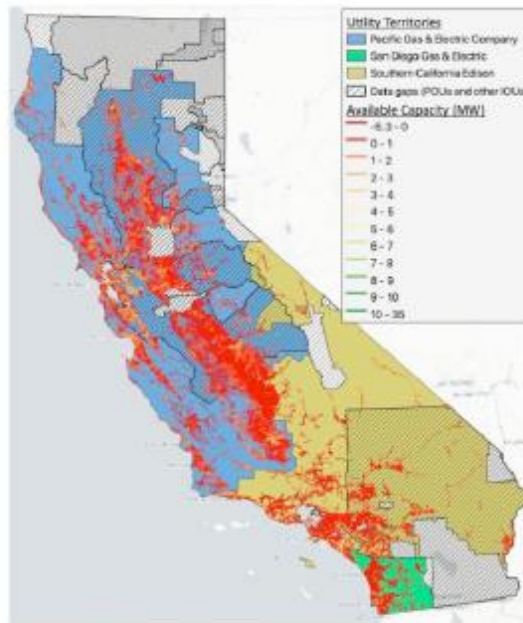
⁶ State of California Proclamation of A State of Emergency, July 30, 2021. Available at: <https://www.gov.ca.gov/wp-content/uploads/2021/07/Energy-Emergency-Proc-7-30-21.pdf>.

Table 1. Potential Energy Shortfall ⁷

Year	California Potential Energy Shortfall (MW)
2022	3,500
2023	600
2024	2,700
2025	3,300

Along with generation capacity, the transmission and distribution infrastructure must also be considered. The CEC recently produced an analysis of locations in need of infrastructure upgrade based on capacity deficit as shown in Figure 1.^{8,9}

Figure 1. Capacity Analysis from CEC’s EDGE Tool (note: dark red indicates no available additional capacity)



As shown in Figure 1, the California grid seemingly has little to no capacity to add electrical load on most circuits at this time.¹⁰ CARB recently presented similar data suggesting that

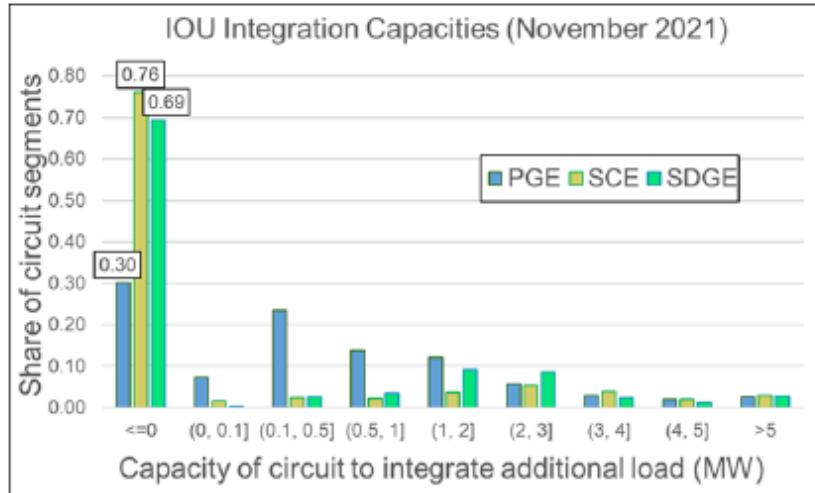
⁷ California Faces Summer Blackouts from Climate Extremes, Scientific American, May 23, 2022. Available at: <https://www.scientificamerican.com/article/california-faces-summer-blackouts-from-climate-extremes/>.

⁸ CARB Advanced Clean Cars II Draft Environmental Analysis. Available at: <https://ww2.arb.ca.gov/sites/default/files/barcu/regact/2022/accci/appel1.pdf>.

⁹ Ibid.
¹⁰ Ibid.

30% to 76% of circuit segments for the investor owned utilities (IOUs) have no capacity to integrate additional load (Figure 2).¹¹

Figure 2: Additional Load Integration Capacity



SCAQMD has noted that the estimates of statewide ZE infrastructure needs developed by the CEC and CARB are...¹²

... largely based on a transition to ZE vehicles for on-road transportation sources, and do not fully address the adoption of ZE technologies by other sources, such as stationary, locomotives, and off-road equipment. These preliminary estimates will need to be further developed to include the ZE infrastructure needs of all sources and address the unique needs of the South Coast and Coachella Valley Air Basins. [Emphasis Added]

While SCAQMD has noted this important data gap, the 2022 Revised Draft AQMP makes no attempt to fill it even though senior executives have acknowledged the scale of these grid challenges. SCAQMD Executive Officer Wayne Natri has recently noted that California will need to build 7 giga-watts (GW) of power per year for the next 40 years to meet projected demand.¹³ To date, California has struggled to add much more than 1.2 GW in a year. Meanwhile, installed in-state electric generation capacity stopped growing over the past few years.

Figure 3 shows the installed in-state electric generation capacity by fuel type.¹⁴ In-state electric generation capacity actually decreased between 2016 and 2020.

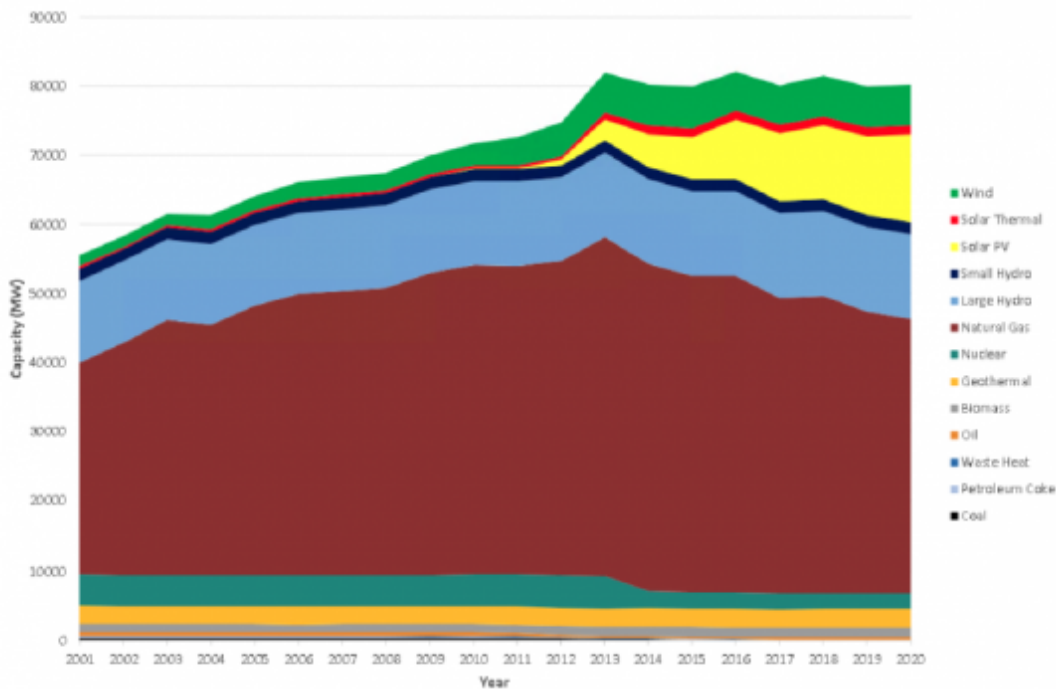
¹¹ CARB Virtual Medium and Heavy-Duty Infrastructure Workgroup Meeting - 01/12/22. Available at: <https://www.youtube.com/watch?v=mr0TmwxGZ0>.

¹² SCAQMD 2022 AQMP Policy Brief, Infrastructure – Energy Outlook. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/air-quality-management-plans/2022-air-quality-management-plan/combined-infrastructure---energy-outlook.pdf?sfvrsn=8>.

¹³ SCAQMD Legislative Committee Meeting, September 9, 2022. Meeting recording available at: <http://www.aqmd.gov/home/news-events/webcast/live-webcast?ms=1jo6esFRYug>.

¹⁴ California Energy Commission Electric Generation Capacity and Energy. Available at: <https://www.energy.ca.gov/data-reports/energy-almanac/california-electricity-data/electric-generation-capacity-and-energy>.

Figure 3. Installed In-state Electric Generation Capacity by Fuel Type



Given these recent trends, how is it possible that the grid will accommodate significantly greater transmission and distribution needs? Where and how soon will the additional generation capacity be developed? SCAQMD simply must consider electrical grid impacts prior to advancing an AQMP that depends on a wide-scale electrification of residences, industry, and businesses. To help address the gap between the availability of widescale ZE infrastructure and expected needs, SCAQMD must work with state agencies to enable more expeditious planning and build-out of grid infrastructure.

2. The Socioeconomic Report omits costs related to installation of ZE infrastructure, especially those costs related to the electric grid. Planning level costs should be included so that the Socioeconomic Report analysis presents a more complete view of the implementation costs for the 2022 AQMP.

The Socioeconomic Report outlines following three categories of expenditures related to installation of future ZE infrastructure¹⁵:

¹⁵ 2022 Draft AQMP Socioeconomic Report. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/draft-socioeconomic-report.pdf?sfvrsn=4>.

Figure 4: Three Categories of Costs for Zero Emission Infrastructure

ZE Equipment	Energy Systems	'Soft' Costs
<ul style="list-style-type: none"> • Hardware • Installation • Operations and maintenance • Building electrification • Stationary source ZE equipment 	<ul style="list-style-type: none"> • Energy supply (e.g., power plants, microgrids) • Regional transmission • Local distribution 	<ul style="list-style-type: none"> • Land use (e.g., site acquisition, site re-design, easements, etc.) • Opportunity costs (e.g., permitting delays, new technology malfunctions) • Marketing • Employee training • Future-proofing (e.g., overbuilding infrastructure to prepare for future changes) • Stranded assets (e.g., new plug technology replacing older plugs) • Climate resiliency

The Socioeconomic Report notes the challenges in quantifying the costs for ZE infrastructure, noting uncertainty in scale and distribution, with the lowest level of uncertainty for ZE Equipment and the highest level for 'soft' costs. Due to the uncertainty in costs, SCAQMD does not include 'soft' costs in the Socioeconomic Report analysis of costs related to implementation of the 2022 AQMP, stating¹⁶:

...further research is needed to determine how these costs for each project can be considered broadly when zero emission technologies are deployed at the scale needed to meet air quality standards.

But the AQMP is a planning document, and it is reasonable for stakeholders to expect at least planning-level estimates to have been conducted. Economy-wide electrification costs for infrastructure will be enormous. One estimate for a statewide on-road ZE fleet in California estimated cost to be \$2.1 to \$3.3 trillion between 2020-2050.¹⁷ This estimate was related solely to on-road fleet transition and did not include electrical infrastructure costs related to stationary and off-road equipment. Just the same, it gives a sense of the scale for these types of infrastructure costs.

By completely omitting electrical infrastructure costs, the 2022 vastly understates the cost of the 2022 AQMP. Governing Board Member Carlos Rodriguez recently said as much when he expressed concern that the Socioeconomic Report excludes these grid infrastructure

¹⁶ Ibid.

¹⁷ Transportation Electrification Infrastructure Costs in California: A Meta-Study of Published Literature. Available at: <https://www.arb.ca.gov/lists/com-attach/80-sp22-concepts-ws-AmNWJVA2VFgEM1Bn.pdf>

costs.¹⁸ SCAQMD should use all available data to incorporate planning level estimates of infrastructure development costs in the 2022 AQMP.

3. The cost to implement the 2022 AQMP is considerable, even in comparison to the 2016 AQMP. SCAQMD should consider the burden these costs place on business owners and residents who will be forced to shoulder the costs.

The Socioeconomic Report presents the total incremental costs and quantified public health benefits of the control measures presented in the 2022 AQMP.¹⁹ The Socioeconomic Report also presents estimates of impacts to jobs. The 2022 AQMP is significantly more costly than the 2016 AQMP and is projected to cause a staggering number of Jobs Foregone, where Jobs Foregone is defined as follows:

$$\text{Jobs Foregone} = \text{Loss of Existing Jobs} + \text{Forecasted Jobs Not Created}$$

Table 2 presents a cost and jobs foregone comparison between the 2016 and 2022 AQMPs^{20, 21}.

Table 2: 2022 AQMP Comparison to 2016 AQMP

	2016 AQMP Socioeconomic Report	2022 AQMP Socioeconomic Report
Total Incremental Cost	\$15.7 billion	\$34.3 billion
Average Annual Incremental Cost	\$0.85 billion	\$2.85 billion
Contribution to Total Annualized Cost - Stationary and Area Sources	36%	43.5%
Contribution to Total Annualized Cost - Mobile Sources	64%	56.5%
Incentives	93% of total incremental cost	10% of annual incremental cost
Jobs Impact - Best-Case Scenario	29,000 jobs gained	17,000 jobs foregone
Jobs Impact - Worst-Case Scenario	9,000 jobs foregone	29,000 jobs foregone

¹⁸ SCAQMD Governing Board Meeting, October 7, 2022. Available at: <http://www.aqmd.gov/home/news-events/webcast/live-webcast?ms=mQ0lxYZ-Cm4>.

¹⁹ 2022 Draft AQMP Socioeconomic Report. Available at: <http://www.aqmd.gov/docs/default-source/clean-air-plans/draft-socioeconomic-report.pdf?sfvrsn=4>.

²⁰ Ibid.

²¹ 2016 Final Socioeconomic Report, 2016 AQMP. Available at: https://www.aqmd.gov/docs/default-source/clean-air-plans/socioeconomic-analysis/final/sociofinal_030817.pdf?sfvrsn=2.

And as stated above, this is not even a complete assessment. The costs presented in Table 2 do not include costs related to expansion of grid infrastructure, which could easily dwarf the costs that were included. The job impacts in the Socioeconomic Report are likely overly optimistic. SCAQMD should include costs of electric grid development in the Socioeconomic Report, as these costs will be borne both by the stationary sources and the population of the South Coast Air Basin.

4. SCAQMD must derive reasonable cost-effectiveness thresholds.

SCAQMD has proposed two options for cost-effectiveness thresholds in the 2022 revised Draft AQMP. The first option reflects the approach used in previous AQMPs and adjusting for inflation. This option results in a cost effectiveness threshold of \$59,000 per ton of NO_x reduced. The second option is a health benefit cost-effectiveness threshold of 325,000/ton derived from a two-part analysis. SCAQMD staff first used EPA's "Estimating the Benefit per Ton of Reducing Directly-Emitted PM_{2.5}, PM_{2.5} Precursors, and Ozone Precursors from 21 Sectors", which uses the Benefits Mapping and Analysis Program Community Edition (BenMAP-CE v.1.5) to derive a cost effectiveness of \$307,636/ton NO_x reduced. Staff further used the 2016 socioeconomic report, which relies on the same BenMAP model and resulted in a cost-effectiveness of 342,000 per ton of NO_x reduced. SCAQMD averaged these two results to arrive at the proposed cost-effectiveness threshold of \$325,000/ton.

If SCAQMD wants to include all the societal benefit in estimating cost-effectiveness, then it should also include all the societal costs. Other economic costs, such as stranded assets, job losses, and consumer prices should also be factored in. SCAQMD Governing Board Member Carlos Rodriguez recently agreed, stating that in evaluating cost-effectiveness thresholds, SCAQMD should not only rely on health benefits, but also include other economic costs.²² SCAQMD must consider what is reasonable to ensure that facilities are able to continue conducting business in the south coast air basin.

Conclusion

The District has made significant strides in air reductions during the past 30 years, despite a significant population increase, and it should be proud of its accomplishments. Those reductions were accomplished in collaboration with many stakeholders, in particular the business community. We respect that SCAQMD is placed in a uniquely challenging situation to demonstrate attainment of the 2015 ozone NAAQS, and the business community stands ready to help the District achieve all practicable reductions as soon as possible.

We look forward to continuing our work with the District to see progress made in a way that is equitable and lasting.

Thank you for your consideration of our letter. If you have any questions, please contact BizFed's Director of Policy and Advocacy Sarah Wiltfong at sarah.wiltfong@bizfed.org.



Brissa Sotelo-Vargas
BizFed Chair



David Fleming
BizFed Founding Chair



Tracy Hernandez
BizFed Founding CEO



David Englin
BizFed President

²² SCAQMD Mobile Source Committee Meeting, September 16, 2022. Available at: <http://www.aqmd.gov/home/news-events/webcast/live-webcast?ms=zSMKn4miXuk>

BizFed Association Members

7-11 Franchise Owners Association for SoCal
 Action Apartment Association
 Alhambra Chamber
 American Beverage Association
 Antelope Valley Chamber formerly Lancaster Chamber of Commerce
 Apartment Association of Greater Los Angeles
 Apartment Association, CA Southern Cities, Inc.
 Arcadia Association of Realtors
 AREAA North Los Angeles SPV SCV
 Armenian Trade & Labor Association
 Arts District Los Angeles
 Associated Builders & Contractors SoCal (ABC SoCal)
 Association of Club Executives
 Association of Independent Commercial Producers
 AV Edge California
 Azusa Chamber
 Beverly Hills Bar Association
 Beverly Hills Chamber
 BioCom
 Black Business Association
 BNI4SUCCESS
 Bowling Centers of SoCal
 Boyle Heights Chamber of Commerce
 Building Industry Association - LA/Ventura Counties
 Building Industry Association of Southern California
 Building Industry Association- Baldyview
 Building Owners & Managers Association of Greater Los Angeles
 Burbank Association of Realtors
 Burbank Chamber of Commerce
 Business and Industry Council for Emergency Planning and Preparedness
 Business Resource Group
 CABIA California Business and Industrial Alliance
 Calabasas Chamber of Commerce
 CalAsian Chamber
 CalChamber
 California Apartment Association- Los Angeles
 California Asphalt Pavement Association
 California Bankers Association
 California Business Properties
 California Business Roundtable
 California Cannabis Industry Association
 California Cleaners Association
 California Contract Cities Association
 California Fashion Association
 California Gaming Association
 California Grocers Association
 California Hispanic Chamber
 California Hotel & Lodging Association
 California Independent Oil Marketers Association (CIOMA)
 California Independent Petroleum Association
 California Life Sciences Association
 California Manufacturers & Technology Association
 California Metals Coalition
 California Natural Gas Producers Association
 California Restaurant Association
 California Retailers Association
 California Self Storage Association
 California Small Business Alliance
 California Society of CPAs - Los Angeles Chapter
 California Trucking Association
 Carson Chamber of Commerce
 Carson Dominguez Employers Alliance
 Central City Association
 Century City Chamber of Commerce
 Cerritos Regional Chamber of Commerce
 Chatsworth Porter Ranch Chamber of Commerce
 Citrus Valley Association of Realtors
 Claremont Chamber of Commerce
 Commercial Industrial Council/Chamber of Commerce
 Compton Chamber of Commerce
 Construction Industry Air Quality Coalition
 Construction Industry Coalition on Water Quality
 Council on Infill Builders
 Covina Chamber
 Crenshaw Chamber of Commerce

Culver City Chamber of Commerce
 Downey Association of REALTORS
 Downey Chamber of Commerce
 Downtown Alhambra Business Association
 Downtown Center Business Improvement District
 Downtown Long Beach Alliance
 El Monte/South El Monte Chamber
 El Segundo Chamber of Commerce
 Employers Group
 Encino Chamber of Commerce
 Energy Independence Now EIN
 Engineering Contractor's Association
 EXP Future
 FastLink DTLA
 Filipino American Chamber of Commerce
 Friends of Hollywood Central Park
 FuturePorts
 Gardena Valley Chamber
 Gateway to LA
 Glendale Association of Realtors
 Glendale Chamber
 Glendora Chamber
 Greater Antelope Valley AOR
 Greater Bakersfield Chamber of Commerce
 Greater Lakewood Chamber of Commerce
 Greater Leimert Park Crenshaw Corridor BID
 Greater Los Angeles African American Chamber
 Greater Los Angeles Association of Realtors
 Greater Los Angeles New Car Dealers Association
 Greater San Fernando Valley Chamber
 Harbor Association of Industry and Commerce
 Harbor Trucking Association
 Historic Core BID of Downtown Los Angeles
 Hollywood Chamber
 Hong Kong Trade Development Council
 Hospital Association of Southern California
 Hotel Association of Los Angeles
 Huntington Park Area Chamber of Commerce
 ICBWA- International Cannabis Women Business Association
 Independent Cities Association
 Industrial Environmental Association
 Industry Business Council
 Inglewood Board of Real Estate
 Inland Empire Economic Partnership
 International Franchise Association
 Irwindale Chamber of Commerce
 La Cañada Flintridge Chamber
 LA Coalition
 LA Fashion District BID
 LA South Chamber of Commerce
 Larchmont Boulevard Association
 Latin Business Association
 Latino Food Industry Association
 Latino Restaurant Association
 LAX Coastal Area Chamber
 League of California Cities
 Long Beach Area Chamber
 Long Beach Economic Partnership
 Los Angeles Area Chamber
 Los Angeles County Board of Real Estate
 Los Angeles County Waste Management Association
 Los Angeles Economic Development Center
 Los Angeles Gateway Chamber of Commerce
 Los Angeles LGBTQ Chamber of Commerce
 Los Angeles Latino Chamber
 Los Angeles Parking Association
 Los Angeles World Affairs Council/Town Hall Los Angeles
 MADIA
 Malibu Chamber of Commerce
 Manhattan Beach Chamber of Commerce
 Marketplace Industry Association
 Monrovia Chamber
 Motion Picture Association of America, Inc.
 MoveLA
 MultiCultural Business Alliance
 NAIOP Southern California Chapter
 NAREIT
 National Association of Minority Contractors
 National Association of Tobacco Outlets
 National Association of Women Business Owners
 National Association of Women Business Owners - LA

National Association of Women Business Owners- California
 National Federation of Independent Business Owners California
 National Hookah
 National Latina Business Women's Association
 Orange County Business Council
 Orange County Hispanic Chamber of Commerce
 Pacific Merchant Shipping Association
 Panorama City Chamber of Commerce
 Paramount Chamber of Commerce
 Pasadena Chamber
 Pasadena Foothills Association of Realtors
 PGA
 PhRMA
 Pico Rivera Chamber of Commerce
 Planned Parenthood Affiliates of California
 Pomona Chamber
 Rancho Southeast REALTORS
 ReadyNation California
 Recording Industry Association of America
 Regional CAL Black Chamber, SVF
 Regional Hispanic Chambers
 San Dimas Chamber of Commerce
 San Gabriel Chamber of Commerce
 San Gabriel Valley Economic Partnership
 San Pedro Peninsula Chamber
 Santa Clarita Valley Chamber
 Santa Clarita Valley Economic Development Corp.
 Santa Monica Chamber of Commerce
 Sherman Oaks Chamber
 South Bay Association of Chambers
 South Bay Association of Realtors
 South Gate Chamber of Commerce
 South Pasadena Chamber of Commerce
 Southern California Contractors Association
 Southern California Golf Association
 Southern California Grantmakers
 Southern California Leadership Council
 Southern California Minority Suppliers Development Council Inc.
 Southern California Water Coalition
 Southland Regional Association of Realtors
 Sportfishing Association of California
 Sunland/Tujunga Chamber
 Sunset Strip Business Improvement District
 Torrance Area Chamber
 Tri-Counties Association of Realtors
 United Cannabis Business Association
 United Chambers - San Fernando Valley & Region
 United States-Mexico Chamber
 Unmanned Autonomous Vehicle Systems Association
 US Green Building Council
 US Resiliency Council
 Valley Economic Alliance, The
 Valley Industry & Commerce Association
 Venice Chamber of Commerce
 Vermont Slauson Economic Development Corporation
 Vietnamese American Chamber
 Warner Center Association
 West Hollywood Chamber
 West Hollywood Design District
 West Los Angeles Chamber
 West San Gabriel Valley Association of Realtors
 West Valley/Warner Center Chamber
 Western Electrical Contractors Association
 Western Manufactured Housing Association
 Western States Petroleum Association
 Westside Council of Chambers
 Whittier Chamber of Commerce
 Wilmington Chamber
 Women's Business Enterprise Council
 World Trade Center