

BOARD MEETING DATE: June 7, 2024

AGENDA NO. 8

PROPOSAL: Appoint Regular and Alternate Attorney and Engineer Members to South Coast AQMD Hearing Board for July 1, 2024 to June 30, 2027

SYNOPSIS: The terms of office for the Hearing Board Attorney and Engineer Members, as well as their alternates, expire on June 30, 2024. In November 2023, a recruitment was opened to seek candidates for the new term of July 1, 2024 through June 30, 2027. As required by state law, a Hearing Board Advisory Committee appointed by five members of the Governing Board is responsible to review and make recommendations to the Administrative Committee in making appointments to the Hearing Board. On April 19, 2024, the Advisory Committee recommended that the Administrative Committee interview three candidates for the Regular and Alternate Attorney Member positions, two candidates for the Regular Engineer Member position, and two candidates for the Alternate Member Engineer position. The Administrative Committee interviewed the candidates at its meeting on May 9, 2024 and made final recommendations to the Governing Board.

COMMITTEE: Administrative, May 9, 2024; Recommended for Approval

RECOMMENDED ACTION:

Reappoint the incumbents, Robert Pearman (Attorney Member); Adrienne Konigar Macklin (Alternate Attorney Member); Mohan Balagopalan (Engineer Member); and Dr. Maria Slaughter (Alternate Engineer Member) to the South Coast AQMD Hearing Board for the terms commencing July 1, 2024 and ending June 30, 2027.

Wayne Nastri
Executive Officer

Background

The Hearing Board is a quasi-judicial body comprised of five members appointed by, but acting independently of, the Governing Board to provide relief from South Coast AQMD regulations under certain circumstances. The five members include one attorney, one engineer, one medical doctor and two public members. Each member, as well as their alternates, serve a term of three years. The terms have staggered start dates to ensure continuity on the Hearing Board.

The current term for the Attorney Member and Engineer Member expires on June 30, 2024. A recruitment was opened from November 15, 2023 to January 10, 2024 to seek candidates for the new term that commences July 1, 2024 through June 30, 2027. At the close of the recruitment period, there were eight candidates for the attorney member position and eight candidates for the engineer member position who met the minimum qualifications. The incumbents for these positions are seeking reappointment.

Health and Safety Code Section 40501.1(b) requires that five members of the South Coast AQMD Governing Board appoint an Advisory Committee responsible for reviewing candidates for Hearing Board appointments and providing recommendations through the appropriate Governing Board committee, which is the Administrative Committee. The Hearing Board Advisory Committee is composed of one representative appointed by each of the Governing Board members representing the Counties of Los Angeles, Orange, Riverside and San Bernardino, and the City of Los Angeles.

The Advisory Committee individually scored the applicants, using an evaluation criteria they reviewed and approved. At the request of the Advisory Committee, a three-member panel of South Coast AQMD executive staff members individually evaluated the applicants, which the Advisory Committee used only for cross reference and comparison. The scores from each Advisory Committee member were compiled and used to rank the applicants. On April 19, 2024, three members of the Advisory Committee met to discuss the scores and rankings. The following is the Advisory Committee's unanimous recommendation regarding which candidates move forward for interviews with the Administrative Committee.

Regular and Alternate Attorney Members

The three top-ranking applicants were recommended to be interviewed. The three candidates listed in alphabetical order are: Adrienne Konigar Macklin, (incumbent alternate member), Robert Pearman, (incumbent regular member) and Anne Shultz. These candidates expressed an interest in serving as either the regular or alternate member.

Regular Engineer Member

Of the three top-ranking candidates, two were selected to be interviewed for the regular member position: Mohan Balagopalan (incumbent regular member) and Robert Pease. Both candidates expressed their interest only for the regular position. The third ranked candidate, Dr. Maria Slaughter (incumbent alternate member), is interested only in the alternate position.

Alternate Engineer Member

Dr. Maria Slaughter and Qinling Jenny Lu were recommended to be interviewed for the Alternate Engineer Member. Although Ms. Lu applied to serve as either the regular or alternate member, it was recommended that she be interviewed for the alternate position.

Proposal

On May 9, 2024, the Administrative Committee conducted interviews. Robert Pearman was the only candidate interviewed for the Regular and Alternate Attorney Member positions because Adrienne Konigar Macklin and Anne Shultz were not available for the interviews. Mohan Balagopalan and Robert Pease were interviewed for the Regular Engineer Member position, and Qinling Jenny Lu and Dr. Maria Slaughter were interviewed for the Alternate Engineer Member position. After interviewing the five candidates, the Administrative Committee recommended reappointing Mr. Pearman as the Regular Attorney Member; reappointing Ms. Konigar Macklin, based on her experience and service on the Hearing Board since July 2021, as the Alternate Attorney Member; reappointing Mr. Balagopalan as the Regular Engineer Member; and reappointing Dr. Slaughter as the Alternate Engineer Member for the terms commencing July 1, 2024 and ending June 30, 2027.

Fiscal Impacts

Sufficient funds are budgeted each year to compensate those who serve on the Hearing Board.

Attachments

Resumes

ADRIENNE KONIGAR-MACKLIN

January 4, 2024

Department Administrator
South Coast Air Quality Management District
21865 Copley Drive
Diamond Bar, California, 91765

Re: Hearing Board Member (Attorney and Engineer Appointments)

Dear Administrator:

I am writing in response to the opening for a Hearing Board Member (permanent and alternate) with the Air Quality Management District in Diamond Bar, California, posted on your website. I have an extensive and solid legal background, highlighted on the attached resume, which I believe illustrates that I have the skill, experience, and knowledge to serve and that I would be an excellent choice for you to consider for this position.

For more than three decades, I have served as a lawyer, general counsel, hearing officer and certified mediator/dispute resolution professional. I have served as an Administrative Law Judge for the State of California, and as a hearing officer for numerous public agencies, including the City of Los Angeles. I am a graduate of U.C. San Francisco College of Law (formerly Hastings College of Law), and I am licensed to practice law in the State of California, the United States Central District Court and before the United States Supreme Court.

In my capacity as an Administrative Law Judge II, I routinely ascertained and reviewed and weighed pertinent evidence, prepared summaries of fact, and rendered decisions. I was also assigned to analyze difficult and complex legal problems in state taxation cases and applied legal principles and precedents to particular sets of facts concerning federal and state law, regulations to render a decision and adopt a decisive course of action.

Prior to my work as an Administrative Law Judge, I served as a hearing officer and settlement officer for various public agencies, presiding over quasi-judicial hearings as provided under the Administrative Procedure Act and other state and federal statutes. I was responsible for conducting fair and impartial hearings while controlling the course of the hearing in a manner that would secure confidence and respect. I was also responsible for applying principles of law, ruling on the relevance or admissibility of evidence as provided by law, issuing subpoenas, receiving, and reviewing evidence, examining testimony, preparing decisions containing findings of facts and conclusions of law and advising administrative agencies on the application of law, policies, and regulatory compliance with issued decisions.

As the General Counsel for several public agencies, I have experience handling environmental legal issues as well as significant experience in establishing and maintaining cooperative relations with those with whom I work. My former position(s) allowed me to develop an administrative skill set applicable to developing and ensuring levels of efficiency. In addition to my legal and adjudication skills, I have served as a school board president and member for over 11 years. This position is also relevant to the skill set needed to serve as an Attorney Board Member, as I am often required to interface with the public, hear issues and complaints and administer opinions while working in concert with other board members.

I have the temperament, communication skills and patience to interact with members of the public who appear. My strong work ethic is evidenced by my work history and references which are indicated on the application as requested. As a dedicated public servant, I believe I would make a solid addition to the board as the Attorney Member or Alternate.

I welcome the opportunity to further discuss the possibility of becoming the newest attorney board member (or alternate) and I am available for an interview at your convenience. Thank you for your time and attention.

Sincerely,

Adrienne Konigar-Macklin
Adrienne Konigar Macklin, Esq.

ADRIENNE KONIGAR-MACKLIN, ESQ.

BAR MEMBERSHIP

California State Bar 1987
United States District Court, Central District 1987
United States Supreme Court 2005

EDUCATION

University of California, San Francisco Hastings College of Law	J.D., 1984
University of California, Irvine/Dartmouth College Social Ecology/Political Science	B.A., 1981
Pepperdine University, School of Law Strauss Institute for Dispute Resolution	Certification 1997

ELECTED BOARD OFFICES

Pomona Unified School District Board of Education-Appointed 5/2008
Pomona Unified School District Board of Education-Elected 11/2009/President 2010
Pomona Unified School District Board of Education-Elected 11/2013/President 2015
Pomona Unified School District Board of Education-Elected 11/2018/President 2020

BOARD OFFICES

Pomona Unified School District, Member , Past-President, 2008-2022
California State University Dominguez Hills/ Mervyn L. Dymally Political Policy Advisory Institute, President 2020-Present
California State University Dominguez Hills/ Mervyn L. Dymally Political Policy Advisory Institute, Vice President, 2018-2020
California State University Dominguez Hills/ Mervyn L. Dymally Political Policy Advisory Institute, Member 2017
Los Angeles County Commission on Children and Families, 2nd Supervisorial District, 2013-2016

Board of Directors, Serra Catholic High School, 2012

California Association of African American Superintendents and Administrators, 2006-Present

Salvation Army Pomona, Board of Directors 1996-1998

House of Ruth Board of Directors- 1993-1996

EMPLOYMENT

Law Offices of Adrienne Konigar & Associates Managing Partner 9/2022-Present

Advise school district and educational corporations on policy, laws and contract provisions; Serve as lead counsel to the district board and staff; advise Board of Education on application of the Fair Political Practices Act, the Ralph M. Brown Act, the Radda Act, and public employment labor law and policy; advise Board of Education and staff on legal issues pertaining to the Charter School Act, the IDEA, special education law, worker's compensation, civil rights, constitutional law, collective bargaining of union contracts.

San Diego County Office of Education Firm General Counsel Law Offices of Adrienne Konigar & Associates 2/2018-8/2022

Served as lead counsel to the Superintendent and staff; advise and represent county office executive level officers and administrators, in the development, adherence and implementation of public policy and legislation; advise Board of Education on application of the Fair Political Practices Act, the Ralph M. Brown Act, the Radda Act, boardsmanship, public employment labor law and policy; advise Board of Education and staff on legal issues pertaining to the Charter School Act, the IDEA, special education law, worker's compensation, civil rights, constitutional law, collective bargaining of union contracts, student expulsion, public construction funding, territory annexation, public facility modernization and funding, public contracting, school construction and administrative law; provide in-service training on sexual harassment, special education and Section 504 compliance; special education and affirmative action; monitor and assure District's legal compliance with state and federal workplace and funding regulations; represent District in proceedings before the Public Employment Relations Board, the State Department of Education and other state agencies; represent county office in arbitration of employee grievances in state and federal litigation; supervise outside counsel in litigation; coordinate legal services with insurance providers; initiate and defend litigation; review and provide direction on pleadings, legal strategies; maintain costs and oversee efficient case management; develop and monitor legal expenditures; prepare written opinions and conduct independent investigations; provide general legal advice; manage coordination of legal services between Office of the General Counsel and Human Resources. Serve as Special Counsel on school improvement; develop and implement legal infrastructure and legal policies; oversee administration of legal services; coordinate provision of legal services for county school district.

Lynwood Unified School District General Counsel and Assistant Superintendent of Human Resources 1/2013 to 1/2017

Serve as lead counsel to the Board of Education and elected officials; advise and represent school district executive level officers and district administrators, in the development, adherence and implementation of public policy and legislation; advise Board of Education on application of the Fair Political Practices Act, the Ralph M. Brown Act, the Radda Act, and public employment labor law and policy; advise Board of Education and staff on legal issues pertaining to the Charter School Act, the IDEA, special education law, worker's compensation, civil rights, constitutional law, collective bargaining of union contracts, student expulsion, public construction funding, territory annexation, public facility modernization and funding, public contracting, school construction and administrative law; provide in-service training on sexual harassment, special education and Section 504 compliance; special education and affirmative action; monitor and assure District's legal compliance with state and federal workplace and funding regulations; represent District in proceedings before the Public Employment Relations Board, the Commission on Professional Competence and other state agencies; represent Adult School; represent District in arbitration of employee grievances in

state and federal litigation; supervise outside counsel in litigation; coordinate legal services with insurance providers; initiate and defend litigation; review and provide direction on pleadings, legal strategies; maintain costs and oversee efficient case management; develop and monitor legal expenditures; prepare written opinions and conduct independent investigations; serve as counsel to the Personnel Commission; supervise and manage legal and non-legal staff; provide general legal advice; manage coordination of legal services and Office of the General Counsel and Human Resources. Serve as Special Counsel on school improvement.

California Unemployment Insurance Appeals Board

Administrative Law Judge II

9/2010 to 12/2013

Presides over quasi-judicial hearings on complex, and sensitive matters, as provided under the Administrative Procedure Act, State tax law and other state and federal statutes; control the course of the hearing, secure its reasonable expedition and orderly conduct throughout; apply legal principles, evidence, and precedents to issues of law; question witnesses; rules on the relevancy or admissibility of evidence as provided by law; issue subpoenas; receive and review evidence; examine testimony; prepare proposed decisions containing findings of facts and conclusions of law; advise administrative agencies on application of law and complying with issued decisions; prepare reports to supplement findings; opine on matters of policy, procedure, and interpretation of laws and administrative regulations; assist in research programs in connection with the study of administrative law and procedure including their relationship to effective public administration; assist with the preparation of reports on the research program for the Governor and the State Legislature.

Aleshire & Wydner, LLP

Partner- Education/Litigation

12/2008 to 8/2010

Serve as counsel/city attorney to various municipal corporations and entities; initiate and defend litigation; review and provide direction on pleadings, legal strategies and prepare written opinions and conduct independent investigations. Litigate in state and federal court; supervise litigation and associates in the handling of litigation and transactional matters; counsel to elected officials on application of labor and employment laws and regulations, the Fair Political Practices Act, the Ralph M. Brown Act, the Radda Act, and public employment labor law and policy; represent school districts and cities before the EEOC, DFEH and Public Employees Relations Board; represent agencies in administrative law matters; advise and represent school district executive level officers and district administrators; provide advice on the Charter School Act, worker's compensation, civil rights, constitutional law, collective bargaining of union contracts, public construction funding, territory annexation, public facility modernization and funding, public contracting, school construction and administrative law.

Inglewood Unified School District

General Counsel

8/2003 to 9/2008

Serve as lead counsel to the Board of Education and elected officials; advise and represent school district executive level officers and district administrators, in the development, adherence and implementation of public policy and legislation; advise Board of Education on application of the Fair Political Practices Act, the Ralph M. Brown Act, the Radda Act, and public employment labor law and policy; advise Board of Education and staff on legal issues pertaining to the Charter School Act, the IDEA, special education law, worker's compensation, civil rights, constitutional law, collective bargaining of union contracts, student expulsion, public construction funding, territory annexation, public facility modernization and funding, public contracting, school

construction and administrative law; provide in-service training on sexual harassment, special education and Section 504 compliance; special education and affirmative action; monitor and assure District's legal compliance with state and federal workplace and funding regulations; represent District in proceedings before the Public Employment Relations Board, the Commission on Professional Competence and other state agencies; represent Adult School; represent District in arbitration of employee grievances in state and federal litigation; supervise outside counsel in litigation; coordinate legal services with insurance providers; initiate and defend litigation; review and provide direction on pleadings, legal strategies; maintain costs and oversee efficient case management; develop and monitor legal expenditures; prepare written opinions and conduct independent investigations; serve as counsel to the Personnel Commission; supervise and manage legal and non-legal staff; provide general legal advice; manage coordination of legal services and Office of the General Counsel.

Los Angeles Unified School District

**Associate General Counsel II, Field/General Services Legal Division Chief
11/2001 to 8/2003**

Represented and supervised the provision of legal services to 1100 school sites, administrators and instructional divisions within the Los Angeles Unified School District on issues concerning implementation of instructional policy, preventative policies and compliance with law; advised administrators on student constitutional and civil rights, emergency response procedures, educational equity, child abuse and compliance; represented District in class action lawsuits; supervised and directed work of staff attorneys assigned to Field Services; advised administrators and executives on matters of administrative law; advised dependency court on application and interpretation of special education laws and legal requirements; advised Board of Education, Superintendent, Assistant and Associate Superintendents, Local District Superintendents and staff on instructionally relevant legal issues; represented Adult School division; assisted in the development and negotiation of educational policies; served as liaison to the City of Los Angeles on inter-governmental relations; assisted in the development and formulation of inter-agency schools; developed Charter School review process, advised on policies and provided advice on Charter School Act; provided advice on Section 504 compliance and special education; provided and directed the preparation and provision of legal opinions, drafting and revision of district policies; represented District before state and federal regulatory agencies; directed and supervised litigation and litigation strategies; supervised, managed and directed staff; monitored and supervised litigation budgets and expenses; served as General Counsel upon request of District General Counsel.

Los Angeles Unified School District/Barbosa Garcia LLP

**Supervising Staff Counsel, Special Education
5/1996 to 11/2001**

Represented the Los Angeles Unified School District in the 83,000 plaintiff *Chanda Smith* special education class action lawsuit and in all special education legal matters; drafted and advised Board and staff on issues of state and federal special education policy and law; supervised and directed the work of special education staff attorneys; represented District in due process hearings, state and federal courts and before consent decree special masters; negotiated and advised on implementation of special education legal corrective action plans; served as a liaison to Barbosa Garcia LLP on case management; supervised and directed outside counsel; prepared litigation budgets and case management reports.

Pomona Unified School District

**General Counsel/Legal Advisor
8/1987 to 4/1996**

Advised and represented District in drafting, negotiation and maintenance of employee collective bargaining agreements; advised Board of Education and staff on issues of labor, contract, education, and administrative law; implemented and monitored Affirmative Action Plan; monitored and assured District's legal compliance with state and federal workplace and funding regulations; drafted and implemented District policies on employee relations; represented District in proceedings before the Public Employment Relations Board and the Commission on Professional Competence, specifically litigating unfair labor practice charges and in the dismissal and suspension of classified and certificated employees; represented District in arbitration of employee grievances; consulted and contracted with outside counsel on issues of land acquisition, eminent domain, and certificates of participation; developed and implemented Board policy on assessment and implementation of developer fees; represented District in state and federal litigation; advised Board on implementation of District policy concerning open meeting laws and conflict of interest provisions; represented District before other state agencies; coordinated work of and supervised outside counsel; initiated and defended litigation.

ARBITRATION/MEDIATION

- Judge Pro-Tem Los Angeles and San Bernardino Superior Courts
- Dispute Resolution Services
- Los Angeles County Superior Court Mediation and Settlement Officer
- City of Los Angeles Personnel Commission Hearing Officer
- Centinela Valley School District Personnel Commission Special Counsel/Hearing Officer
- Ontario- Montclair Personnel Hearing Officer
- City of Los Angeles Department of Disability Hearing Officer
- Chino Unified School District Hearing Officer
- Mountainview School District Hearing Officer
- Pomona Unified School District
- ASCIP Insurance Cooperative
- Corona-Norco School District Hearing Officer
- Hawthorne School District-Hearing Officer
- Adelanto School District-Special Counsel/Board Advisor/Investigations
- Lucerne Valley School District-Hearing Officer
- City of Carson-Special Counsel- Risk Management/Personnel Investigations
- Apple Valley Union High School District
- 100 Black Men, Riverside

PROFESSIONAL ORGANIZATION AFFILIATION

- Dominguez Hills/ Mervyn L. Dymally Institute, Vice President 2018-2020
 - Commission on Children and Families, 2nd Supervisorial District, 2013-2016
 - Directors, Serra Catholic High School, 2012
 - Pomona Unified School District Board of Education, 2010, 2015, 2020
 - California Association of African American Administrators and
- Advisory Board Cal State
Los Angeles County
Board of
President,
General Counsel,

Superintendents (2005-2011)

- Life Member, California Association of Black Lawyers/President, (2008-2009)
- Life Member, Black Women Lawyers of Los Angeles, Inc./ President (2002-2003)
- Board of Directors, John Langston Bar Association Education Committee Chair, (2005-2007),
- California State Bar Association, Public Law Section Executive Committee Member, (1990-1993)
- Member, School Law Attorneys Association
- Member, Editorial Board (1997-1998), Los Angeles Lawyer Magazine
- Member, National School Boards Association Council of Attorneys
- Board of Directors (1990-1993), House of Ruth Women's Shelter
- Mt. Zion Church, Financial Advisory Board (2017-2018)
- Board of Directors (1987-2003), First Baptist Church of Greater Los Angeles
- Board of Directors, Treasurer, (2004-2007) Diamond Bar/ Pomona Youth Basketball Association
- Board of Directors (2006) Salvation Army Pomona Valley
- Member, University of California Hastings Alumni Association
- Board Member, (2008- 2013) Pomona Unified School District
- Member, Alpha Kappa Alpha Sorority, Incorporated
- Member, The Links, Incorporated
- Member, Chums, Inc.
- The Links Inc., Western Area Ethics Chair, The Links, Inc. (2014-2019)
- The Links, Inc., Western Area Organization Effectiveness Chair (2019-Present)
- University of California, Irvine, Alumni Association
- University of California Hastings College of Law, Alumni Association

GUEST LECTURER/TEACHER/SPEAKER

- Ventura County Non-Profit Association, Ethical Leadership
- California School Board Association- Education 2012 and the Federal Education Act- "Why We Can't Wait."
- "Taming the Tongue" Mt. Zion Church, Bible Teaching Series
- "Bag Lady", Letting Go to Grab On"- Women of the Word, MZ 2016
- Mervyn Dymally/ Cal State Dominguez Hills, "Aging Symposium" Seniors STILL Have It"
- CSEA Area 14- Anatomy of Collective Bargaining and Administrative Law
- CAAASA - Administrative and Legislative Law- Accessing the Court System
- California State University Los Angeles, "The Business of Education"
- School Employees Association of California- SEAC's School Management Negotiators Certificate Program

HONORS

A complete list of honors and awards is available upon request

PUBLICATIONS

H.E.L.P. Handbook of Emergency Legal Procedures-Los Angeles Unified School District,
1985. Revision Author.

Article: "The Business of Education, Issues That Arise During Board Meetings: Anatomy of a Board Meeting", April 1998, National School Boards Association (NSBA) Counsel of School Attorneys

"Ethically Speaking...Ethically Leading" Webinar Series (2014-2018)

Available Upon Request

ROBERT PEARMAN

HEARING BOARD MEMBER - ATTORNEY APPLICATION

ROBERT C. PEARMAN

Supplemental Information: Dispute Resolution/Administrative Hearings Practice

American Arbitration Association, Roster of Neutrals – Commercial, Construction, Government Contracts, Health Care panels. Sole or panelist Arbitrator in dozens of disputes since 2005.

Certified Member of the State of California Public Works Contract Arbitration Panel. This is a statewide panel for arbitrations for state public works contract disputes, and certain local agency public works disputes, under the State Contract Act and related regulations.

Member of Caltrans Dispute Resolution Board (DRB). Caltrans utilizes DRB members on panels to facilitate dispute resolution on significant projects and as Dispute Resolution Advisors.

FINRA Arbitrator Roster (Public)

Appointed by Speaker Atkins of the California Assembly to the California Architects Board (2016-2018). Appointed by the California Senate to the California Architects Board (2018-). The Board is a regulatory body charged with protecting public health and safety through licensing and oversight of the profession. In his role, Mr. Pearman makes important decisions on agency policies, and approves regulations and helps guide licensing, enforcement, public education and consumer protection activities. The Board handles disciplinary actions against professionals who violate state consumer protection laws – various cost sanctions, license suspension, probation and revocation options are considered after administrative hearing processes.

In appointments to the Assessment Appeals Boards in two southern California counties - adjudicated appeals of disputed county property tax assessments, including value allocation, appraisal reviews, new construction and exemption issues. Adjudicated 100s of matters dealing with a variety of commercial, industrial, and residential properties. Experience chairing three-person panels. Some appeals were multiple day presentations. Written findings and rationale were often required. Taxpayers presented cases with accounting, finance, real estate and legal personnel, and the county assessor and county counsel represented the taxing agency.

Contracted as a County Hearing Officer: adjudicate various administrative actions involving real property owners (e.g., nuisance abatement, illegal uses) and businesses (e.g., licensing decisions, marijuana dispensary uses), and governmental cost recovery actions. Hearings involve sworn testimony; legal counsel; evidentiary rulings; consideration of asserted violations in the context of applicable County codes and State law; mitigating factors and corrective measures; and the

affect on the public of alleged nuisances. Also was selected as a City Administrative Appeals Hearing Officer (2018 - 9) engaged to preside over parking citation and other appeal hearings pursuant to California Vehicle Code and City Municipal Code.

Former Vice Chair of a municipality's Transportation Commission, hearing issues related to traffic signals and devices, municipal airport, and transportation engineering and sciences.

Counsel for parties involved in arbitrating public works disputes regarding the compliance with certain technical traffic engineering equipment and software and its compliance with plans and specifications, and in mediating construction management and inspection services in public works.

Selected AAA arbitration matters handled:

Design, landscaping and administrative services for a large housing development (276-unit residential apartment project), issues of cost of completion, delay damages and diminution in value were involved.

Dispute between an owner and contractor regarding breach of construction contract and non-payment re petroleum project facilities.

Claims of payment for services, and counterclaims for professional negligence, surveying and utility line mapping errors. The defective engineering and surveying work allegedly resulted in the need for relocation of improvements including utility facilities

Grading/excavation subcontractor and a general contractor dispute involving payment issues, grading, footings and soil removal issues, and interpretation of geologic soils reports, costs to complete allegedly defective or incomplete work.

Training Courses include:

2023 Air Pollution Control District Variance and Hearing Board Training - ARB

2015 and 2016 American Arbitration Association Arbitrator II Training - Advanced Case Management Issues Workshop.

American Arbitration Association - Arbitration Awards: Safeguarding, Deciding & Writing Awards

2017 Caltrans Dispute Resolution Advisor and Dispute Resolution Board Training



ROBERT C. PEARMAN

PRACTICE AREAS:

Public Works, Real Estate, Transportation, Construction, Arbitration, Litigation

EDUCATION:

Yale Law School - Juris Doctor

Univ. of Pennsylvania, Wharton School - B.S. Economics (cum laude)

LEGAL ASSOCIATIONS RECORD:

State Bar of California: Executive Committee - Public Law Section

Executive Committee - Real Property Law Section

Los Angeles County Bar Association:

Real Property Law Section - Executive Committee

L.A. Lawyer Magazine Editorial Board, Editor of Annual Real Estate Issue

PUBLIC SERVICE EXPERIENCE:

SCAQMD -Attorney Member of Hearing Board, Vice-Chair (2021-)

California Architects Board (2016-)

Tri-City HealthCare District – Audit, Compliance and Ethics Committee

L.A. and San Diego County Assessment Appeals Boards

Neighborhood Planning Board, L.A. City Council District

Board Member, Los Angeles Neighborhood Initiative/Leimert Park

City and County Hearing Officer

State of California Inspection Maintenance & Review Committee

Board Member (1994-2019), National Housing Law Project – Chairman

DISPUTE RESOLUTION ROLES:

American Arbitration Association, Roster of Neutrals - Commercial and Construction Law, Government Contracts, Health Care panels

Certified Member of the State of California Public Works Contract Arbitration Panel

Member of Caltrans Dispute Resolution Board

FINRA Arbitrator Roster (Public)

**SIGNIFICANT
PROJECTS &
CLIENTS:**

Montebello Unified School District, Center for Natural Lands Management, Los Angeles Housing Department, Housing Authority of the City of Los Angeles, LACTC/MTA Metro Rail, MTA Union Station Gateway Headquarters Project, City of Fresno/BNSF Franchise and Grade Crossing, California High-Speed Rail Authority, Metro Gold Line Foothill Extension Construction Authority, Exposition Metro Line Construction Authority, LAX Security Enhancement Program and Advanced Master Plan, Community Redevelopment Agency/Los Angeles, San Diego Gas & Electric

**EXEMPLAR
ENVIRONMENTAL/
PUBLIC AGENCY
LAW WORK:**

Member of the State Inspection & Maintenance Review Committee. IMRC advised the Air Resources Board, the Bureau of Automotive Maintenance, and the Legislature on the vehicular smog check program in California, focusing on mobile source emissions (passenger cars and light duty trucks). In that capacity I participated in reviews of the progress toward goal attainment in the State Implementation Plan, and those plans for regional air districts such as SCAQMD and their strategies for mobile source and consumer products. IMRC also examined, inter alia, new technologies, emission reduction credits, retrofitting of vehicles, and accelerated retirement of older polluting sources. Participated in AQMD Ultrafine Particles Conference.

Advised the Los Angeles County Metropolitan Transportation Authority on a variety of environmental matters including liability issues concerning leaking underground storage tanks, and handling, transporting, storage and disposal of hazardous waste on the Metro Rail Project; and ADA issues, environmental remediation, groundwater basins.

As special counsel to the MTA Permit desk, tasks included examining local and state law and regulation. The issues pertained to the interface of existing and planned projects with local land use controls and with existing development. Examined local permitting processes and authorities, authority of the agency--a state created organization with countywide responsibilities, and specific Government Code exemptions from certain local building and zoning ordinances, State Government Code sections dealing with zoning, development, fees and exactions, etc

Represented the MTA in construction claims litigation involving the Union Station terminus for the Metro Red Line Subway, including work performed by an asbestos abatement subcontractor.

Assisted the LA Housing Dept. in disputes and contracts regarding asbestos and lead abatement, related funding and construction contracts and disposal issues.

Represented the Union Oil Company of California; activity included representing the client with respect to claims involving soil remediation work at its oil refinery.

In the capacity of special counsel to the Gold Line, and deputy counsel to the

Exposition Line, led the firm's work with respect to the EIRs applicable to those projects. This work included agreements with third parties for implementation of required mitigation measures, comprehension of the EIR statements with respect to subsequent real property activity, and analysis of the EIR material in connection with litigation involving the projects.

General Counsel to public agencies -advise on Brown Act, contracts, risk assessment, and penalties, among others.

Robert C. Pearman, Esq.

Attorney at Law

Facsimile

12/27/23

Cover Letter to SCAQMD Hearing Board-Attorney Member Position

SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT
21865 Copley Drive
Diamond Bar, CA. 91765
Attn.: Faye Thomas, Clerk of the Boards

Dear Ms. Thomas:

The responsibilities and qualifications for the Attorney Member of the SCAQMD hearing board panel dovetail with my experiences and interests.

I am nearing the end of my initial term as the Attorney Member of the hearing board. I've also been the vice chair for two years. In those roles I've gained valuable experience and understanding of the workings of the board, knowledge of the history of matters that may be ongoing, and played a role in developing and updating the board rules and policies. I assisted the chair in pre hearing conferences designed to afford more efficient hearings. I would like to pursue another term - to provide more transparency on our proceedings, to the public and participants, allow more efficient and effective hearings minimizing board and staff time, and continuing the board role in ensuring a cleaner and healthier environment for all within its jurisdiction.

Prior to my appointment, I gained knowledge of the subject matter within the SQAQMD jurisdiction from my legal practice, which included environmental, permitting and licensing, and land use work, as well as related litigation, for over 35 years. Furthermore, my service on the State of California Inspection and Maintenance Review Committee provided a wealth of relevant experience. As a gubernatorial appointee to that Committee, issues examined were: analysis of emissions, vehicle inspection and testing, measures to curb efforts to avoid the inspection process, and advising on Air Resources Board methodologies for emissions reductions calculations, among other things.

During my initial term as attorney member, I've taken training seminars on procedural and substantive aspects of the work of the District.

As the attached material demonstrates, I have substantial experience in the public agency hearing and due process environment. This includes dealing with abatements, nuisances, disciplinary action,

regulatory violations, and monetary sanctions. My roles as a member of the California Architects Board, Assessment Appeals Boards and as a local hearing officer evidence my skills in those areas.

These hearings involve the presentation of evidence by a respondent/applicant and the public body, often with attorney involvement; sworn testimony; consideration of asserted violations in the context of applicable law and regulation; mitigation and corrective measures; and the affect on the public.

I also understand the geographic breadth of the District, as I have worked on matters over the years on the Metro Rail system including Metrolink and its multi-county reach, and had construction and real estate clients from Orange County to the Inland Empire.

I am adept at conducting hearings, rendering decisions and issuing findings in complex situations. I have arbitrated dozens of matters for the American Arbitration Association since 2005, some as a solo decision-maker, some on a three-person panel. Cases arbitrated have involved various forms of requested relief – injunctive, interim and final awards. I am also a member of the State’s Public Works Contract Appeals Board which deals with public agency construction contracts, and am on various other recognized dispute resolution panels.

I have a proven hearing tribunal style: fair, impartial, examine each matter with a clean slate; can absorb new issues quickly; emphasis on focused evidence on key points needed for efficient decision-making.

I have provided a number of references who know me from varied circles, that can provide more evidence of my suitability for this position.

My record shows a history of Public Service appointments and volunteering, as I believe that commitment is something that members of the legal profession should do as a matter of course.

I appreciate your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert C. Pearman". The signature is fluid and cursive, with a large initial "R" and "P".

Robert C. Pearman, Esq.

RCP:rp

ANNE SHULTZ

December 20, 2023

Human Resources Department
South Coast Air Quality
Management District
21865 E. Copley Drive
Diamond Bar, California 91765

Re: Application for Hearing Board Attorney Member

To Whom It May Concern:

Enclosed herewith please find my application for the position of SCAQMD Hearing Board Attorney Member. As detailed in my application, I most recently worked for the SCAQMD as Principal Deputy District Counsel with the District Prosecutor's Office. I greatly enjoyed my work for the SCAQMD and found my position to be incredibly rewarding. I am very proud of the work I completed for the SCAQMD and for the relationships I forged within the Prosecutor's Office, the Hearing Board (including Hearing Board clerks Rosalinda Diaz and Altheresa Rothschild), and District staff. Unfortunately, when I became pregnant with twins and my pregnancy was deemed high-risk, I opted to resign my position. I subsequently took time off to raise my daughters and now feel driven to return to the work I found so incredibly rewarding.

Prior to joining the SCAQMD, I worked for six years as an environmental attorney specializing in air and water quality compliance matters. Throughout my practice, I worked extensively with the SCAQMD in a variety of different contexts including rule development work, Hearing Board matters (including permit appeals, enforcement actions, and more than 100 variance requests), and air permitting matters.

As a result of my extensive experience in working with the SCAQMD, I learned a great deal about the goals, policies, and procedures of the agency. I believe I have the legal skills and agency knowledge required to serve as the Attorney Member of the Hearing Board. I am extremely enthusiastic about the position and look forward to the opportunity for a formal interview.

Respectfully,

Anne Martorano Shultz

Anne Martorano Shultz

Hearing Board Attorney Member

Experience

South Coast Air Quality Management District

Principal Deputy District Prosecutor

November 2003 - August 2005

- Tasked with assisting the Chief Prosecutor in the daily management of the Prosecutor's Office.
- Reviewed the terms and conditions of variance and abatement orders prepared by District Prosecutors and advised on especially consequential cases.
- Attended meetings of the Governing Board and reported back to the Chief Prosecutor on important action items.
- Coordinated with District Counsel on important rule-making matters and anticipated rule changes.
- Represented the District Prosecutor's Office in public hearings and panel discussions throughout the SCAQMD.

Weston, Benshoof, Rochefort, Rubalcava, & MacCuish (now Alston and Bird)

Associate

January 1999 - November 2003

- Counseled public entities and private industry clients on compliance with air quality rules and regulations and assisted clients in the SCAQMD rule-making process.
- Represented public entities and private industry clients before the SCAQMD Hearing Board. Specific responsibilities included counseling clients as to the particular type of coverage required, drafting variance petitions, and attending hearings before the SCAQMD Hearing Board.
- Counseled clients in obtaining necessary air and water permits.
- Counseled clients concerning hazardous release reporting and property remediation matters.
- Counseled clients in connection with Proposition 65 compliance and litigation.

Parker, Milliken, Clark, O'Hara & Samuelian

Associate

January 1997 - November 1999

Summer Associate

Summer 1996

- Assisted in the defense and prosecution of several Superfund and common law cost recovery actions. Participated in all phases of litigation from inception through trial and related appellate work.
- Environmental compliance work included assistance in the cleanup of two separate properties suffering from environmental contamination; also counseled regulated clients concerning hazardous release reporting.



The Honorable Peter A. Nowinski, Federal Magistrate Judge for the Eastern District of California

Judicial Extern

Summer 1995

- Conducted research in a variety of areas including contract and labor law. Attended court hearings, discussed proceedings with Judge Nowinski, and prepared draft opinions.

Education

University of California, Davis School of Law

- *Juris Doctor*: May 1997
- Honors: Received American Jurisprudence Award in Criminal Procedure and Federal Taxation
- Activities: Published article for Environs, the UC Davis Environmental Law & Policy Journal entitled “Protecting Natural Resources Under Scalia’s Incidental Effects Test.”

University of California, Santa Barbara

- *Bachelor of Arts*: June 1994, Graduated with High Honors
- *Majors*: Double major, Business Economics (with an Emphasis in Accounting), and Law & Society

Admitted

- State Bar of California and United States District Court for the Central District of California, December 1997



MOHAN BALAGOPALAN

Mohan Balagopalan

January 5, 2024

Ms. Thomas
Clerk of the Board
South Coast Air Quality Management District
21865 Copley Drive, Diamond Bar, CA 91765

Dear Ms. Thomas:

I am writing to express my interest in being considered for reappointment as a full-time Hearing Board (HB) Engineering member. Having had the privilege of serving in this position for the past two terms, (2018-2021, & 2021-2024), I am eager to continue contributing my skills and expertise to uphold the principles of justice and fairness following the procedures of the California Health & Safety Code and the Rules and Regulations of South Coast AQMD.

Over the course of my tenure (2018-2024), I have presided over a wide range of cases, including Orders of Abatement, Permit Appeals and Variances (Interim, Short and Regular). My commitment to impartiality, thorough understanding of administrative law and the Rules and Regulations, the permitting process and dedication to upholding the highest standards of ethical conduct have allowed me to make fair and well-informed decisions that respect the rights of all parties involved.

I meet the desirable qualifications to serve as I have an undergraduate degree in Mechanical Engineering and over 37 years of practical engineering experience, 32 years at South Coast AQMD in the Permitting Division, prior to my retirement in 2017. The last four years prior to my retirement, I served as the Senior Permitting Manager for the Mechanical and Chemical teams, and Permit Streamlining & Administration Team. I have also taught classes on air pollution permitting and dispersion modeling at UC Riverside Extension program and at Loma Linda University, School of Public Health.

In my 32 years as a permit engineer/manager I worked with and helped different businesses to understand and comply with SCAQMD's Rules and Regulations. I continue to update my skills and knowledge by attending seminars, webinars, and online courses. I have also taken several courses with the National Judicial College on Ethics and Biases. Lastly, I would like to thank the Governing Board for giving me the opportunity to serve.

Sincerely,

Mohan Balagopalan

Mohan Balagopalan

Encl: Resume

Mohan Balagopalan

Professional Summary

Hearing Board Engineering Member, South Coast AQMD, (July 2018- June 2024). A solid foundation in engineering principles, relevant administrative law, a keen understanding of relevant statutes and rules and regulations and 32 years of permitting experience at South Coast AQMD. Passionate about sharing knowledge and information on air quality issues.

Key attributes that I bring to this role include:

Engineering Expertise: Ability to understand and relate to various engineering issues and problems faced by Petitioners in the cases brought before the Hearing Board.

Analytical Skills: Proven ability to analyze complex issues, weigh evidence objectively, and deliver well-reasoned and impartial decisions.

Communication Skills: Demonstrated ability to listen, ask relevant questions and make motions to grant or deny an Order of Abatement, Variance, or Appeal cases. Responsible for training new board members on the hearing board process and procedures.

Professionalism: A commitment to maintaining the highest standards of professionalism, ethics, and integrity in all aspects of the hearing process, and to render impartial and fair decisions.

WORK EXPERIENCE

Hearing Board Engineering Member, South Coast AQMD, 2018-2024.

Instructor, UCLA Labor Occupational Safety & Health Program-2021-2022.
Modified and updated the online course on Computer-Aided Management of Emergency Operations (CAMEO®).

National Air Compliance Training (NACT) April 2017-June 2018.
Instructor-Air Quality Permitting and Controls at different air pollution agencies outside California.

South Coast Air Quality Management (SCAQMD) 1985 to 2017
Senior Permitting Manager. Worked for 32 years on air quality permitting related activities, of which the last 4 years as a Senior Permitting Manager for the Mechanical and Chemical Permitting teams, Permit Streamlining & Administration teams. Participated in Permit Streamlining Task Force meetings and offered solutions and developed workflows and templates to improve Permit Streamlining.

Instructor, University of California Riverside (UCR), Extension Program, Air Quality Permitting for the Certified Permitting Professionals (CPP) Program, 1989-2018

Education

- ❖ Bachelor of Mechanical Engineering, National Institute of Technology (NIT), Madras University, India, 1978.
- ❖ Master's Business Administration (MBA), Azusa Pacific University, 1985.
- ❖ Certificate, Hazardous Materials Management University of California Riverside, 1987.
- ❖ Certificate in Six Sigma-Yellow Belt, California State University Fullerton.
- ❖ Certificate in Geographic Information System (GIS), ongoing, .University of California Riverside,
- ❖ Online Courses, The National Judicial College, Ethics for Administrative Law Judge and Role of Administrative Law Judge and other courses.

Additional Qualifications/Skills

- ❖ Engineer-in-training license (EIT), 1984.
- ❖ Clinical Instructor, School of Public Health, Loma Linda University, 2012- 2023
- ❖ USEPA Certified instructor on Computer Aided Management of Emergency Operations (CAMEO).
- ❖ University of California, Riverside Extension Design Thinking Advisory Board, 2020
- ❖ Ham Radio Operator, Technician, General, & Amateur Extra licenses, AJ6XF
- ❖ Community Emergency Response Team/Auxiliary Communication Services, City of Rancho Cucamonga. 2019 Ready RC Volunteer of the Year, City of Rancho Cucamonga
- ❖ Climate Realty Leadership Training, Pittsburgh 2017
- ❖ OSHA 40-hour Hazmat Training and 8-hour Supervisory Training, 2017.
- ❖ Board Member & Past President of West Coast Section of Air & Waste Management Association (A&WMA).
- ❖ Past President of Southern California Society of Risk Analysis (SCSRA).
- ❖ Proficient in Microsoft office (Word, Excel, PowerPoint).
- ❖ Working with Geographic Information System (GIS) for mapping and geocoding.

Mohan Balagopalan- List of References

<p>Mr. Ben Sehgal Manager, Compliance & Enforcement, Bay Area AQMD, [REDACTED]</p>	<p>Ms. Jenny Lu, P.E. Environmental Manager (ret'd), Sanmina Corporation [REDACTED]</p>
<p>Finis Carleton Carleton Engineers & Consultants Inc [REDACTED]</p>	

QUINGLING JENNY LU

Qingling Jenny Lu

January 9, 2024

Ms. Thomas
Clerk of the Board
South Coast Air Quality Management District
21865 Copley Drive, Diamond Bar, CA 91765

Dear Ms. Thomas:

I am interested in serving as the Hearing Board (HB) Engineering Member. I meet the desirable qualifications to serve as I have over 26 years' engineering experience in the environmental field and I have a chemical engineering degree from California State Polytechnic University, Pomona. I worked as a Regulatory Compliance Manager at Sanmina Corporation before I retired in 2018. I am very familiar with SCAQMD rules and regulations. I was a Certified Permitting Profession from SCAQMD and a Professional Engineer when I worked at Sanmina Corporation.

I believe that my 26 years as a regulatory compliance manager understanding and complying with SCAQMD's Rules and Regulations should make me an effective member of the HB. I had participated in SCAQMD rule making process. As a result, my suggestion was adopted into Rule 219 by SCAQMD engineers.

I believe in fairness. From the business / public point of view, I understand that we need to comply with rules and regulations. Yet, the rules and regulations should be reasonable and feasible. I also understand from the regulator point of view that rules and regulations are made for the good of the public and businesses should comply with them. Because my experience working with SCAQMD staffs and understanding both business and SCAQMD point of view, I believe that I could be a fair HB member.

My enclosed resume will give you a better understanding of my background and skills.

Sincerely,

Qingling Lu

Qingling Jenny Lu

Encl: Resume

QINGLING JENNY LU



OBJECTIVE

To utilize my experience and special skills towards a challenging position.

KEYWORD SUMMARY

Highly motivated, more than 26 years engineering experience in environmental field, work well with people, have very good working relationship with regulatory agencies, excellent communication skills, extensive knowledge and experience in environmental and safety management, and computer savvy.

- Established and managed worldwide ISO14001 system (50 facilities);
- Experienced in managing the environmental and safety department;
- Familiarization with the South Coast Air Quality Management District's Rules and Regulations and applying them into the daily practice;
 - Assisted in development of Rule 219;
- Analyze Federal, State and Local regulations;
- Work with attorneys regarding real estate transitions and ground water issues.

EXPERIENCE

Southern California SCUT Alumni

03/06 – present

Board Director

- Organize and attend events;
- Work at the events;
- Attend board member meetings;
- Assist alumni with their needs when needed

Sanmina-SCI Corporation, Costa Mesa, CA

08/91 – 03/18

Regulatory Compliance Manager

Responsible for environmental and safety compliance

- Managed the environmental and safety department.
- Prepared and submit all air quality permit applications to South Coast Air Quality Management District;
- Obtained all other necessary regulatory permits from the city, county, state and federal agencies;
- Successfully interfaced with all regulatory agencies to build a friendly working relationship with their representatives to insure ease of process;
- Prepared and submitted air emission reports, waste waster discharge reports, waste disposal reports and all other environmental regulatory reports;
- Engineering designed air emission control equipment and wastewater treatment systems and seeing projects through installation;
- Established, implemented and managed ISO 14001 Environmental Management System worldwide (more than 50 facilities):
 - ISO 14001 Certification in less than a year;
 - Provided on-going trainings and guidance to all facilities.

Managing facility closure and ground water clean-up projects.

- Oversaw facility closure projects, managing contractors during building demolition, obtaining necessary permits, and hazardous waste disposal;
- Strategized with consultants in ground water clean up project, including meetings with the Water Quality Control Board, site visits, and clean-up approval;

EDUCATION

- Bachelor of Science, Chemical Engineering from California State Polytechnic University, Pomona, CA (1991)
- Certificate of Hazardous Material Management from University of California, Irvine, CA (1994)
- Numerous environmental and safety management trainings, including extensive air pollution control trainings.

AFFILIATIONS

Board Member of Southern California SCUT Alumni.

ROBERT PEASE

15 November 2023

Clerk of the Boards
SCAQMD
21865 Copley Drive
Diamond Bar, CA 91765

Good Day,

Attached is my resume and application for the regular Engineer position on the SCAQMD Hearing Board. My unique portfolio of air quality experience, planning and government experience, and education make me an ideal candidate for this position. My education includes a Bachelor's and Master's Degree in Chemical Engineering as well as an MBA Degree. I am also a licensed professional Chemical Engineer in the state of California.

Prior to joining the SCAQMD in 1983 as an Engineer I, I worked in private consulting writing research reports for the Electric Power Research Institute, leading field source test teams, and directing laboratory testing on new and innovative technology. My SCAQMD experience includes positions in permitting, compliance, rule development, small business assistance, technology advancement, air toxics, and planning. I managed the original contract on market-based approaches that led to the RECLAIM program. While directing the small business assistance group, I established satellite field locations to facilitate the permitting requirements for small businesses. My rule development work included developing and amending command and control, fee, and NSR rules. My permitting experience included reviewing applications and managing permit processing teams. I also helped prepare cases for and testified before the SCAQMD Hearing Board.

As the Chairman of the City of Yorba Linda Planning Commissioner, I participate in and chair public meetings, events, and workshops; serve as an ambassador for the city; and facilitate community input and involvement in formal public hearings. As part of a five-member body, I work collaboratively with my fellow commissioners on our review of proposed projects. Through my affiliation, I have received additional training and experience in land use issues, planning, and CEQA requirements. Serving on the commission requires community outreach, research, and detailed preparation for and review of each item on our agenda.

My responsibilities as the Renewable Energy Program Manager for the County of Orange, Orange County Waste and Recycling, encompassed air quality permitting and compliance activities at the landfills. Moreover, I prepared and filed variance petitions, as well as testified before the SCAQMD Hearing Board in support of the variance applications. Further, I developed and managed renewable energy projects to ensure the beneficial use of landfill gas while minimizing the environmental footprint. These efforts required a deep technical and engineering background as well as an in-depth knowledge of the SCAQMD permitting process, current and proposed rules, and hearing board procedures.

My background and experience have provided me with an excellent platform to perform successfully as the Engineer member of the Hearing Board. I'm excited at the possibility of applying my considerable expertise and experience to help the Hearing Board work through its complex cases.

Thank you for your consideration of my application and I look forward to hearing from you.

Sincerely,



Robert R. Pease II

Education:

- MBA, Cal Poly Pomona, June 2006 (overall GPA 3.90)
- Master of Engineering, Cal Poly Pomona
- B.S. (Cum Laude) Chemical Engineering, Cal Poly Pomona
- Additional professional education in land use planning, CEQA, tax, ethics, accounting, supervision, management, and communication

Selected Accomplishments:

- Responsible for air quality permitting and rule compliance including variances for County of Orange Landfills. Developed Renewable Energy Guidelines for County of Orange Landfills.
- Responsible for budget projections, contract monitoring and performance, development of project parameters and timelines, and preparation of contracting documents for County of Orange Landfills.
- Supervised/Managed staff responsible for air quality permitting, compliance, and rule development relating to resource recovery projects including LFG-to-energy projects
- Performed legislative outreach/lobbying with local and state elected officials, consultants, and lobbyists on behalf of a public agency on pending and proposed legislation. Testified before state senate subcommittees.
- Managed SCAQMD Small Business Assistance Office. Successfully created and opened small business assistance satellite offices in Los Angeles, Downey, and Palm Desert.
- Developed innovative inventory technique for quantifying area source emissions using statistical analysis methods. Protocol maximized data collection and minimized staff requirements.
- Researched, investigated and reported on new technology that can be applied to industrial sources. Investigation included foreign travel, cost estimation, cost/benefit analysis, PV/NPV/DCF and industry outreach.
- Published over 20 articles in professional journals.

Experience:

Consultant April 2015 to August 2019 & August 2021 to present	Robert R. Pease II Yorba Linda, CA
Renewable Energy Development Manager February 2020 to August 2021	County of Orange Orange County Waste & Recycling Santa Ana, CA
Tax Auditor August 2019 to February 2020	State of California Irvine, CA
Planning Commissioner January 2014 to present	City of Yorba Linda Yorba Linda, CA
Program Supervisor May 1983 to April 2015	South Coast Air Quality Management District Diamond Bar, CA

Professional Affiliations:

Beta Alpha Psi
Beta Gamma Sigma
Tau Beta Pi

MARIA SLAUGHTER

DR. MARIA WILLIAMS-SLAUGHTER



PROFESSIONAL OVERVIEW

Results-oriented executive with several years of demonstrated success in operational administration. Possesses the vision necessary to develop and implement action plans, the experience to build and lead effective teams, and the drive and dedication to ensure successful and sustainable outcomes. Characterized as a creative, intuitive, and decisive leader with excellent problem solving, communication, negotiation, and team-building skills. Interacts well with diverse individuals and groups. Combines exceptional technical qualifications with outstanding administrative capabilities to effectively direct and continuously improve varied and critical functions.

EDUCATION

Doctor of Education

California State University Long Beach

Major Field: Educational Leadership

Dissertation Title: Engaging in Synergy: Translating the Blue Skies of Effective Administrative Resource Management into Sustainable Implementation and Continuous Improvement

Master of Business Administration

Pepperdine University

Major Field: Business

Master of Science

Loyola Marymount University

Major Field: Civil Engineering

Bachelor of Science

California State University Northridge

Major Field: Mechanical Engineering

CERTIFICATIONS

California SB-Micro

Federal DBE

Local MBE and SBE

Certified Energy Manager

Six Sigma Black Belt

Six Sigma Green Belt

Educational Facilities Professional

5S Champion

Apprentice Craft Instructor

Project Management Professional

AWARDS, DISTINCTIONS AND RECOGNITION

LACBPE Phenomenal Woman in Science, Technology, Engineering and Mathematics (STEM) Award

W.E. Deming Institute Annual Conference Scholarship Award

Goldman Sachs 10,000 Small Businesses Program Scholar

YWCA Leadership Award

State of California 2020 Citizen's Redistricting Commission Finalist

County of Los Angeles 2020 Citizen's Redistricting Commission Finalist

CAREER SYNOPSIS

I have long had a passion for listening and learning, an appreciation of connectedness, and a boundless curiosity. These traits, coupled with the importance that I place on professionalism, honesty and integrity have guided my non-traditional career path and have been instrumental in the successes I have attained across a wide variety of functions within a broad spectrum of organizations.

I have acquired several years of experience leading organizations operating under for-profit and non-profit fiscal parameters, holding responsibility for accounting, budget, construction, customer service, environmental health and safety, facility maintenance, fleet, grounds, human resources, information technology, maintenance and operations, park services, payroll, public works, purchasing, sustainability, traffic / transportation, utilities, and warehouse operations. I have also personally overseen hundreds of technical, administrative, salary and hourly employees, and managed general and special fund budgets in excess of \$200 million.

As I reflect on my career, the accomplishments that I am most proud of fall into three categories: Resource Management, Building High Performance Organizations, and Innovation/Collaboration.

Resource Management points to my ability to understand the current state, determine the needs and wants of an organization, develop priorities and action plans to address deficiencies, and ensure the availability and stewardship of resources.

Building High Performance Organizations describes my focus on expanding the capabilities of an organization by providing a challenging yet supportive work environment; fostering cooperation and alignment among various partners, encouraging development and career advancement; and supporting a diverse work force.

Innovation and collaboration highlight my strength in identifying connections; thinking outside the box to improve processes; anticipating and responding to opportunities created by change; establishing approaches that are designed to ensure continuous improvement.

ADMINISTRATIVE EXPERIENCE

Hearing Board Engineer Member Alternate (3-year appointment, July 2021 – June 2024)
South Coast Air Quality Management District

The South Coast Air Quality Management District (SCAQMD) South Coast AQMD is the regulatory agency responsible for improving air quality for more than 17 million people across Los Angeles, Orange County, Riverside and San Bernardino counties. The Hearing Board is a quasi-judicial panel authorized to provide relief from SCAQMD regulations under certain circumstances.

Founder / Owner (November 2015 – Present)
MWS & Associates

MWS & Associates is a California certified Small Business (SB-Micro) and a Federally certified Disadvantaged Business Enterprise (DBE) that provides a wide range of B2B and B2G consulting services.

Selected Accomplishments

- Secured more than \$750,000 in additional revenue for peer small businesses
- Develop business plans and facilitated a variety of certifications for Socially and Economically Disadvantaged Individual (SEDI) Businesses
- Increased the productivity of manufacturing facilities in California, Connecticut and Rhode Island by 30%
- Provided Six Sigma Training, Certification and Support to the Department of Transportation

Special Consultant (January 2012 – Present)
California State University System, Office of the Chancellor

The Office of the Chancellor is the oversight body for the 23 campuses within the California State University System that educates 470,000 students with a budget totaling \$5 billion.

Responsibilities and Selected Accomplishments

- Handle a myriad of tasks in a variety of arenas including but not limited to evaluating issues and determining the optimal strategies that should be implemented in order to improve resource utilization
- Developed the Strategic Plan for the Council of Police Chiefs
- Developed curriculum and facilitated several 2-day Process Improvement Workshops for administrative employees working in the California higher education system (CSU, UC and CCC)
- Assisted with the systemwide GAAP Audit and the budget allocation process
- Member, Quality Improvement Consortium
- Member, Procure to Pay / Shared Services Task Force

OPERATIONAL EXPERIENCE

Deputy Director, Operations & Maintenance (2021 - present)

Long Beach Community College District

Long Beach Community College is one of the largest colleges in the California Community College System. The two-campus district has a student population of over 34,000, a 2020/2021 budget of approximately \$305 million and a \$850 million bond program.

Responsibilities and Select Accomplishment

- Responsible for ensuring efficient academic and administrative operations by managing the resources associated with the security, maintenance and repair of District facilities, grounds, and equipment
- Oversees Special Events and Stadium Operations
- Oversees Business Services (Human Resources and Budget)
- Provides high level support to the Senior Director, Bond Management Team and Facilities Projects Team.
- Co-Chair, Inclusive and Culturally Affirming Campus Art Workgroup
- Secured over \$1.1 million in grant funds focused on sustainability and enhancing infrastructure

Director of Public Works (January 2015 – March 2020)

City of Carson, California

The City of Carson, California is a community of approximately 93,000 located within an area of 19 square miles. Carson contains 263 lane miles, is essentially bound by 4 freeways, and impacts 3 watersheds. Carson is governed by the Mayor and four Council members and operated under general law from 1968 until 2019 when it became a Charter City. The City's 2019/20 annual budget was approximately \$94 million.

Responsibilities and Selected Accomplishments

- Responsible for providing the community with a safe, clean, and healthy environment through the design, construction, maintenance, and management of the vital municipal infrastructure system
- Oversaw 140 employees (45% of the City's full-time staff)
- Responsible for Business Services (Human Resources, Payroll, Contracts, Budget)
- Provided high level support to the City Manager's Office.
- Developed a new fee structure for the pipeline franchise, increasing annual revenue by 100%
- Transitioned the community to a new 15-year comprehensive solid waste franchise agreement
- Assisted in structuring the City's initial Development Impact Fee
- Initiated Citywide participation in the Clean Power Alliance Community Choice Aggregation at 35%renewables
- Completed a \$22 million downtown revitalization project
- Selected and implemented a new Computerized Maintenance Management System
- Attained SCE Energy Leadership Program Platinum status
- Received Cool Planet Award
- Developed and facilitated PW Compendium training
- Secured more than \$30 million dollars in state and federal grants within a two-year period
- Oversaw the Public Works Commission and the Beautification Commission
- Established infrastructure baseline metrics (Pavement Management Study, Sidewalk Assessment)
- Instituted first ever Environmental Resources Fair

- Implemented A/E contractor pools
- Completed reclaim water installations at two parks
- Transitioned over 2,000 streetlights and park lights to LED
- Initiated bulk fuel gas cards
- Created sustainability administrator positions
- Secured an SCAQMD MRSC grant for 5 Electric Vehicles and two charging stations
- Initiated a fleet audit and replacement plan
- Secured a Cal Fire Grant to plant 1,200 new trees
- Established a deferred maintenance surcharge on building rental fees
- Presenter, “Greater South Los Angeles Water Tour,” Our Water LA
- Presenter, “GPS Your Future,” International Trade Education Program
- Presenter, “Strategies for Success,” American Public Works Association, Institute
- Presenter, Quality in Practice, Carson Toastmasters
- Member, Community Facilities District Formation Team
- Member, Legislative Advocacy and Grant Writing Team
- Member, Measure M and R Bond Financing Team
- Member, South Bay Council of Governments (SBCOG) Infrastructure Working Group
- Member, South Santa Monica Bay Watershed Area Steering Committee
- Member, LA Metropolitan Transportation Authority (LA Metro) Technical Advisory Committee

Director, Physical Planning and Facilities Management (January 2010 – January 2015)

Associate Director, Physical Planning and Facilities Management (January 2008 – December 2009)

Assistant Director, Physical Planning and Facilities Management (January 2007 – December 2007)

California State University Long Beach

California State University Long Beach is one of the 23 campuses within the CSU System. It is a 322-acre campus, serving 36,000 students, staff and faculty with a budget exceeding \$150 Million.

Responsibilities and Selected Accomplishments

- Oversaw Physical Planning and Facilities Management - the largest non-academic department
- Involved with capital projects from concept through construction, operations, and maintenance
- Responsible for the Central Plant
- Managed sustainability
- Served in dual Director roles for two years (Director of PPFM and Director of Environmental Health and Safety).
- Oversaw Business Services (IT, Purchasing, Payroll, Budget and Human Resources)
- Established the campus wide chargeback methodology for utilities and non-routine services
- Developed and initiated a groundbreaking Apprenticeship program
- Enhanced Temporary to Permanent tracking methodology to ensure equity
- Initiated the first departmental ESL class to promote diversity and inclusion
- Revamped the budgeting process to ensure accountability
- Conducted initial shop safety assessment
- Developed campus tree removal and replacement program
- Oversaw daily operations and all short- and long-term maintenance and construction at the Miller House / President’s residence
- Initiated a key control process that led to increased public safety
- Systemwide Quality Award
- Presenter, “Selecting a Computerized Maintenance Management System,” Synergy by the Bay

- Panel Moderator, CSU Annual Compliance Conference
- Member, Campus Planning Committee
- Member, Utility Optimization Task Force
- Member, Information Technology Task Force

Operations and Maintenance Director (November 1998 - January 2007)

Environmental Manager (November 1997 – November 1998)

RR Donnelley & Sons

RR Donnelley & Sons was the nation’s largest printing company. Customers included Sports Illustrated, Time, and People Magazine. The plant had 500 employees and operated 24 hours per day, 7 days per week.

Responsibilities and Selected Accomplishments

- Led the Technical Resources Team which included Engineering, Warehouse, Building Maintenance, Utilities, and Environmental Health and Safety.
- Saved \$1 million in potential remediation costs
- Conceptualized, planned, and successfully executed an Open House and Awareness Fair for over 1,500 customers, co-workers, and their families
- Facilitated a 40% reduction in solid waste generation which was the impetus for nine consecutive awards from the California Integrated Waste Management Board
- Implemented the Shadow an Engineer Program
- Developed a utilities strategic plan
- Managed the Cogeneration Plant
- Managed a \$15 million dollar equipment replacement project that was completed on time and under budget
- Mentor, Reserve Development Committee
- Panel Moderator, Printing Industries of America Annual Conference
- Regular Contributor, “The Printers Point”
- Inclusion Ambassador
- Member, Diversity Council
- Member, Safety Committee

Member of the Technical Staff (1993 – 1997)

Environmental Health and Safety Intern (1992-1993)

Rockwell International, Rocketdyne Division

Rockwell International was a major American manufacturing conglomerate that was involved in aircraft, the space industry, both defense-oriented and commercial electronics, automotive and truck components, printing presses, power tools, valves and meters, and industrial automation. Rocketdyne was an American rocket engine design and production company that was part of Rockwell International from 1967 through 1997.

Responsibilities and Selected Accomplishments

- Responsible for ensuring air quality compliance
- Received a Special Achievement Award for asbestos remediation at two campuses
- Reduced OSHA recordable rate by 5% and lost time incidents by 25%
- Successfully led the compliance efforts for all air quality programs in two compliance districts
- Wrote the operating manual for the Canoga Wastewater Treatment Plant
- Member, Rockwell Organization for Women

Junior Electrical Estimator (1991-1992)
Transpac Fiber Optics & Telecommunication

Transpac was a company focused on designing, engineering, and implementing cabling media and supporting hardware in the field of telecommunications.

I was responsible for quantifying resource needs associated with construction bids specifically related to CSU Los Angeles and the Staples Center.

Construction Project Management Intern (1990-1991)
Motion Picture and Television Fund

The Motion Picture and Television Fund is a charitable organization that aids those in the industry by way of a retirement community, a long-term care facility and an acute-care hospital.

I was responsible for managing grounds and maintenance, serving as a liaison to external agencies and supporting the Construction Manager.

Production Intern (1988-1990)
Union Oil Company (Unocal)

Unocal was a major petroleum explorer and marketer from the late 19th century, through the early 21st century.

I worked in the oil fields and offshore and was responsible for developing electrical allocation factors, measuring casing pressure for vapor recovery systems, pulling pipes to refresh wells, inventorying equipment, and developing a restart plan for Platform Edith.